

TOWNSHIP OF LAWRENCE

2207 LAWRENCE ROAD

LAWRENCE TOWNSHIP, NEW JERSEY 08648

2017 MUNICIPAL BUDGET RECOMMENDATION

Introduction

"Don't Give Up the Ship". The infamous words of Captain James Lawrence have once again prevailed. The steady approach to the management of financial operations and of the municipal tax rate has placed Lawrence Township in an enviable fiscal position. The 2017 municipal budget message has long evolved from the ominous messages of immediate past fiscal years. During the last five years the need to make unprecedented financial and operational decisions were always considered in the context of not abandoning the fundamental approach to managing Lawrence Township, balancing services against tax payers ability to pay. That philosophy has produced a significantly positive recovery for Lawrence Township and all the while maintaining statutory compliance in fiscal operations. The challenge going forward will be to resist the temptation to deviate from that course and to exercise patience while endeavoring to maintain current fiscal strength.

Included in the "positive" results:

- ⚡ The recommended municipal tax rate for 2017 is again unchanged for the fourth consecutive year at .527.
- ⚡ The amount to be raised by taxation in 2017 is \$23,848,000 which is only \$34,000 over 2016, but is \$291,000 less than the amount to be raised by taxation in 2014 when the tax rate was first .527.
- ⚡ The amount to be raised by taxation for municipal purposes is \$825,000 below the statutory 2% tax levy cap, leaving a three-year "cap bank" of \$2,539,000.
- ⚡ The 2016 year-end Surplus balance is \$11,723,000 versus a 2015 year-end balance of \$9,300,000, an increase of \$2,417,000.
- ⚡ The Surplus balance remaining available after applying an amount as anticipated revenue, will be \$7,023,000, an increase of \$2,073,000 over the 2016 remaining balance.
- ⚡ The cash reserve balance for tax appeals is \$2,433,000.
- ⚡ The decrease in outstanding debt continues. The 2010 closing balance was \$30,797,000. The 2016 closing balance is \$18,208,000.
- ⚡ The budget proposes no layoffs and maintains the same number of authorized Police Officer positions as the prior year. A new civilian employee will be added to return a Police Officer to patrol.
- ⚡ The 2017 municipal budget of \$43,926,000 net of all grants and one-time appropriations in 2016 for self-insurance and a 2017 self-insurance appropriation of \$60,000, a one-time 2017 debt reduction appropriation of \$225,000 and an increase in the amount billed by the Ewing Lawrence Sewerage Authority of \$423,000 leaving an increase of \$511,000 or 1.19%.

In addition, it is worth noting that present off-budget funds have also strengthened during this same period. The year-end reserve balance in the Lawrence Township Self-Insurance Fund has risen to \$2,386,000, the Municipal Open Space Fund balance is \$2,051,000 and the General Capital Fund surplus balance is \$1,205,000.

The following explanation details recommended anticipated revenue and appropriations in the 2017 recommended operating budget.

REVENUES

Revenues that support the municipal operating budget have multiple sources but are placed in one of four categories; Surplus, Miscellaneous Revenues, Receipts from Delinquent Taxes and the Amount to Be Raised by Taxation, or current tax receipts. The amount of revenue from each category that is to be anticipated in support of a municipal budget is controlled by state statutes and regulations. Those legal restrictions are in place to promote assurance of the fiscal solvency of New Jersey municipalities. Generally defined the statutory restrictions are as follows; surplus is limited to the amount available from fund balance cash, miscellaneous revenues are limited to no more than the amount realized in cash in the immediately preceding fiscal year for each individual revenue source, receipts from delinquent taxes are limited to the collection percentage realized in cash against receivable balances of the prior year and current taxes are the default revenue necessary to close any gap in revenues in order to balance the budget against appropriations.

The legal provisions that regulate the utilization of revenue in an operating budget must be applied along with a local policy of anticipating revenues at levels that can be sustained for future budgets and with consideration of the replenishment of cash surplus. Receipt of revenues in excess of what is anticipated to be received in a budget are credited to surplus at year-end, simply the regeneration of surplus. The development of revenue estimates must be approached with not only consideration of the current budget but future budgets as well. Failure to craft a budget without sustaining revenues for future use will lead to their diminished support of appropriations and increase the demand for real estate taxes. This long-term approach has been applied in preparing the recommended budget.

Anticipated Cash Surplus as a budget revenue results from the fiscal activity of the immediate prior fiscal year. The amount of Surplus to be applied as budget revenue comes from a known year-end balance. The major contribution to generating a Cash Surplus are revenues realized in excess over the amounts anticipated to be realized in the prior year budget, lapsing 2015 appropriation reserves and miscellaneous revenue not anticipated.

The Cash Surplus balance at year-end 2016 is \$11,723,000 an increase of \$2,423,000 over the prior year-end balance. Surplus regenerated from 2016 fiscal operations was \$6,773,000. This is the fourth consecutive year that the amount of Surplus regenerated exceeded the amount utilized as revenue in the prior year budget.

Cash Surplus being anticipated as revenue in the 2017 recommended municipal budget is \$4,700,000. The amount of Surplus as revenue in 2016 was \$4,350,000. Use of Surplus in 2016 included a one-time contribution of \$500,000 to the Lawrence Township Self-Insurance Trust Fund, that level of contribution in 2017 is \$60,000. The 2017 anticipated Surplus revenue includes \$225,000 for an advance

pay down of Bond Anticipation Notes. Use of \$4,700,000 of Surplus as revenue will leave a remaining balance of \$7,023,000 and increase of \$2,073,000 from the prior year. It is forecast that the amount of Surplus anticipated as revenue in the 2017 budget will be regenerated under normal operating conditions. Surplus is ten-percent (10%) of total budget revenues.

Miscellaneous Revenues are the next category for discussion. Miscellaneous Revenues are from known and recurring sources, for example permit fees, court fines, interest income and state aid. The amount of a revenue from this category is limited by statute to not being anticipated in the current year budget in excess of what was collected from that same identical source in the immediately prior year. Two items of note in this category for 2017 are, higher Sewer Service Charges which have been adjusted to meet the increased user charge from the Ewing Lawrence Sewerage Authority and State Aid has remained unchanged at \$3,976,000. This aid has remained unchanged since 2010. Miscellaneous Revenues are thirty-four percent (34%) of total budget revenues.

“Receipts from Delinquent Taxes” are receipts from payments of outstanding prior year tax receivables and tax title liens held by the municipality. The year-end tax receivable balance is \$1,223,000. The 2017 budget anticipates \$830,000 as revenue from this source. Delinquent tax revenue is two percent (2%) of the total budget.

Property taxes are the amount necessary to balance the budget with revenues to equal appropriations. Property taxes, also referred to as the “Amount to be Raised by Taxation”, is the difference between the total of all budget appropriations less the total of anticipated revenues. The amount to be raised by taxation in the 2017 budget is \$23,848,708 an increase of \$34,000. The 2017 Amount to be Raised by Taxation is \$291,000 below the amount raised in 2014. The proposed amount to be raised by taxation is \$825,000 below the statutory 2% levy cap. The 2017 cap levy available for “banking” brings the three year levy cap bank to \$2,539,000. The amount of revenue from property taxes is 54% of total revenues and a one percent (1%) reduction from the prior year.

When calculating the tax rate it is not only necessary to know the amount of taxes to be collected, but it is also necessary to know the value of taxable property in the municipality, also known as Net Valuation Taxable. The 2017 Net Valuation Taxable is \$4,525,648,829 an increase of \$7,009,000 over the previous year. The increase in taxable value, although slight, helps to support growth in the budget.

The new amount of taxable value results in one penny on the tax rate equaling \$452,565. The recommended municipal tax rate for 2017 is .527 and remains unchanged for the fourth consecutive year. A residential property owner with a property valued at the 2017 average residential assessment of \$282,093 will pay \$1,487 in municipal property taxes, the same as the prior three years.

APPROPRIATIONS

The 2017 recommended municipal budget of \$44,357,350 after adjusting for grants, the billing increase from the Ewing Lawrence Sewerage Authority and one-time appropriations funded by the use of additional Surplus is \$511,000 higher than 2016 an increase of 1.19%.

The challenge while crafting the 2017 recommend municipal budget continues to be implementing financially efficient services at an appropriate level, which have been impacted by budget cuts from previous fiscal years. Service demands are not decreasing. For example the development growth in the last two years brings with it an increase in demands for service, some observers will say the new ratables have brought increased tax revenues. All true, but we must continue to recognize that

Lawrence Township only receives about twenty-cents (.20) of every tax dollar collected and the needed services are not fully funded by the additional tax revenue. Furthermore, the reduction of forty-one (41) staff positions since 2007 has the dual impact of restraining municipal tax growth and simultaneously restraining service expansions.

New Jersey municipal budgets are restricted by law to limit designated appropriations from increasing no more than "2.5% or the cost of living adjustment, whichever is less". For fiscal year 2017 the cost of living adjustment was calculated to be .5%. The appropriations subject to the CAP are \$350,000 below the statutory limit.

A list of major increases, decreases and/or extraordinary changes in spending with explanations is as follows:

Appropriation	Increase/Decrease	Reason
Salaries	\$ 51,000	Labor Agreements, Various Retirements/Replacements
Legal Services O.E.	\$135,000	Additional fees Affordable Housing Declaratory Judgement
General Liability Insurance O.E.	(\$445,000)	Reduce one-time funding from Surplus
Health Benefits	\$ 75,000	Premium increase net of employee contributions
Unemployment Insurance	(\$ 15,000)	Adequate reserve balance
Police Dispatch O.E.	\$ 15,000	Contractual Increase
Impound Fees O.E.	\$ 20,000	Offset by increase in revenue collections
Buildings & Grounds O.E.	\$ 14,000	Installation of additional monitoring wells Ohio Ave. former DPW site
Fire Companies	\$ 9,000	Additional Funding
Pensions PERS/PFRS	\$ 70,000	Statutory increase
Ewing Lawrence Sewerage Authority	\$423,000	Pass through billing increase
Debt Service	\$214,000	One-time pay down of BANS
Deferred Charge – Grant Fund	\$ 10,000	Pay down non receipt of cash
Reserve for Uncollected Taxes	\$ 35,000	Increase Amount to be Raised by Taxation School & County

The increase in salaries is the net difference between cost-of-living adjustments contained in settled collective bargaining agreements, retirements and the compensation of new hires. Included is a new position in the Police Department, a Records Support Technician 1, that will be assigned to the evidence room and permit the return of a sworn Police Officer back to patrol. A position split between the Department of Public Works and Division of Engineering has been eliminated and a full-time Laborer position added to Public Works.

Currently Lawrence Township is participating in a Declaratory Judgement case regarding the methodology and assignment of required affordable housing units to the town. The costs of the litigation are being shared by various other municipalities participating in the same legal action. The costs of the litigation are not eligible to be reimbursed from the Lawrence Township Affordable Housing Trust Fund which results in the need to increase the 2017 appropriation for Legal Services.

Appropriated in the 2016 municipal budget was a one-time contribution of \$500,000 to the Lawrence Township Self-Insurance Trust Fund. The appropriation is not being repeated in 2017. The recommended budget does include an additional funding amount of \$60,000. The net appropriation adjustment reflects the difference in the one-time contributions and the new fiscal year assessment from the Garden State Municipal Joint Insurance Fund which Lawrence Township participates.

Lawrence Township municipal employees are provided health benefits or may qualify for a cash payment in lieu of receiving health benefits if the employee complies with the applicable eligibility requirements of the health care program. Health benefits are provided through the New Jersey State Health Benefits Program (NJSHBP), which dictates specific benefits and co-payments. Employees contribute a percentage of the premium for their applicable coverage and these percentage contributions are guided by level of salary. Employees will contribute \$617,000 toward the cost of their individual health benefits. The Employee Group Health Insurance appropriation increased \$75,000. Premiums for Lawrence Township increased 2%, which was below the state-wide average of 2.4%. The appropriation increased due to changes in the participant census.

The three Lawrence Township Volunteer Fire Companies are financially supported through their own fund raising efforts and monetary support from the municipal government. One form of that monetary support comes from a budget appropriation that is direct aid to each Fire Company. In 2016 the statutory limit of said contributions increased to \$50,000. The 2017 recommended budget includes an increase of \$3,000 per fire company for phasing in of funding to the new legal limit. This direct contribution is in addition to other financial and operational support provided to the Lawrence Township volunteer fire service.

Lawrence Township employees are members of the Public Employee Retirement System (PERS), Police and Firemen's Retirement System (PFRS) or Defined Contribution Retirement Plan (DCRP). Participation in these systems requires contributions from employees and the employer. Police employees contribute ten percent (10%) of their salary and civilian employees contribute seven and twenty one-hundredths percent (7.20%) of their salary for PERS and five and one-half percent (5.5%) for the DCRP. The employer rates of contribution are twenty-five and fifty-one one hundredths percent (25.51%) for police, twelve and ninety-one one hundredths percent (12.91%) for PERS and three percent (3%) for the DCRP participants. The 2017 appropriations are; PFRS \$1,542,000, PERS \$732,000 and DCRP \$9,500. The pension systems are fully administered by the State of New Jersey. Lawrence Township is billed annually for the amount of pension liability that must be paid to the three systems for the employer share of the contribution. The systems are valued on prior wage levels, two years prior for PERS and three years for PFRS.

The Ewing Lawrence Sewerage Authority (ELSA) provides sewer treatment services to the towns of Ewing Township and Lawrence Township. The cost of that service is controlled by ELSA and is apportioned to each municipality based on the flow levels received at the plant. Costs for operation and plant debt service are shared by the two townships. Each town will pay the debt service for specific projects that benefit the individual community. Flow rates from Lawrence Township have increased and accordingly the apportioned cost of plant operations and plant debt service are higher as a share for Lawrence Township. That result is an increase to the appropriation to be paid to ELSA for that service. The appropriation is paid from the collection of sewer service fees separate from real estate taxes.

The appropriation for Debt Service as presented in the recommended budget includes a one-time advanced pay down of Bond Anticipation Notes in the amount of \$225,000 that will be funded from an increase in the amount of Surplus anticipated as revenue. The advanced pay-down will further decrease the outstanding debt of the Township.

A "Deferred Charge" appropriation of \$10,000 to be paid to the Lawrence Township Grant Fund will cover cash spent that was not reimbursed by grant programs.

The reserve for uncollected taxes is a non-spending appropriation mandated by state law to ensure there is adequate cash collected through taxes for the tax levy requirements of the school, county and municipality. The appropriation is needed to close the gap between the amount of current taxes anticipated to be collected and one hundred percent (100%) being collected. The appropriation may change since estimates were used to project the tax levies of the non-municipal tax entities. This appropriation is \$3,860,414 in 2017, of which approximately 20% is attributable to the municipal portion of the tax rate.

As this is my final budget message as the Lawrence Township Municipal Manager I would like to thank the current and past Township Councils, Township Department Directors, staff of the Divisions of the Finance Department and Municipal Managers Office for the many years of support, patience and many contributions for not only this year but in all past years developing and managing the municipal budget. Their professional knowledge and expert execution in each of their respective areas of responsibility has produced an effective and fiscally efficient municipal government operation. Thank you.

The Township Administration is prepared to fully cooperate in the review of this recommended budget by the Township Council.

Respectfully submitted,


Richard S. Krawczun, CMFO
Township Manager/CFO

LAWRENCE TOWNSHIP BUDGET REVENUES					
		ANTICIPATED	ANTICIPATED	REALIZED	EXCESS
	REVENUE TYPE	2017	2016	2016	(DEFICIT)
	SURPLUS- CASH	4,700,000.00	4,350,000.00	4,350,000.00	0.00
	MISCELLANEOUS				
	Alcoholic Beverage Licenses	43,000.00	43,000.00	54,100.00	11,100.00
	Other Licenses	77,000.00	77,000.00	79,524.50	2,524.50
	Construction Fees & Permits	1,200,000.00	1,190,000.00	2,169,209.00	979,209.00
	Other Fees & Permits	176,000.00	193,000.00	176,251.29	(16,748.71)
	Court Fines & Costs	626,000.00	613,000.00	693,394.52	80,394.52
	Interest & Costs On Taxes	320,000.00	320,000.00	421,266.83	101,266.83
	Energy Receipts Tax	3,976,814.00	3,976,814.00	3,976,814.00	0.00
	Sewer Service Charges	5,860,000.00	5,553,000.00	5,469,076.28	(83,923.72)
	Lawrenceville School Playground Grant	100,000.00		-	0.00
	Interest on Investments	11,000.00	11,000.00	15,853.81	4,853.81
	Gen. Cap. Fund. Reserve Ord. 1905-06	33,984.22	-		
	Pymnt In Lieu-Non Profit Housing	282,000.00	282,000.00	374,908.51	92,908.51
	Recreation Program Fees	285,000.00	254,000.00	296,080.33	42,080.33
	Safe and Secure Grant	60,000.00	60,000.00	60,000.00	0.00
	Uniform Fire Safety Code	175,000.00	140,000.00	207,509.55	67,509.55
	CATV Franchise Fee	269,000.00	269,000.00	430,968.81	161,968.81
	NJ Reforestation/Tree Planting Grant		30,000.00	30,000.00	0.00
	Garden State Trust Fund	5,751.00	5,751.00	5,751.00	0.00
	Clean Communities Grant		77,208.28	77,208.28	0.00
	NJ Tanning Inspection Fees		200.00	200.00	0.00
	Drunk Driving Enforcement Fund	10,175.15	10,349.03	10,349.03	0.00
	Alcohol Education		3,746.75	3,746.75	0.00
	Municipal Alliance	21,708.00	21,708.00	21,708.00	0.00
	Bullet Proof Vests		15,728.85	15,728.85	0.00
	Impound fees	120,000.00	70,000.00	145,451.25	75,451.25
	EMS Carnevale Fund Donation		2,932.15	2,932.15	0.00
	Recycling Tonnage Grant		66,178.84	66,178.84	0.00
	EMS Donations	530.00	-	-	0.00
	Hotel/Motel Tax Program	130,000.00	130,000.00	198,862.29	68,862.29
	QBM Police Agreement	141,000.00	141,000.00	170,583.80	29,583.80
	Maidenhead/Veterans Park Sign Grant		3,200.00	3,200.00	
	Safe Corridor Grant	33,527.66	-	-	0.00
	MC Emergency Medical Services Grant	-	13,000.00	13,000.00	0.00
	Ambulance Service Fees	746,000.00	744,000.00	746,609.27	2,609.27
	BMS Safety Town Grant		5,000.00	5,000.00	0.00
	Reserve for Sidewalks	15,000.00	15,000.00	15,000.00	0.00
	Capital Surplus	75,000.00	75,000.00	75,000.00	0.00
	Maint/Restoration CRW - LHT		12,000.00	12,000.00	0.00
	FEMA Hazard Mitigation		-	-	0.00
	Sale of Municipal Assets	180,000.00	245,000.00	245,000.00	0.00
	Click It or Ticket		5,000.00	5,000.00	
	DVRPC Province Line Bike Trail		391,000.00	391,000.00	
	ELSA Reserve Revenue Return		150,000.00	150,000.00	
	Body Armor Grant	5,151.52	10,437.92	10,437.92	
	Breary House Archaeological Report		10,842.00	10,842.00	
	LHT Cox Comer Grant		22,000.00	22,000.00	
	TOTAL MISCELLANEOUS	14,978,641.55	15,258,096.82	16,877,746.86	1,619,650.04
	DELINQUENT TAXES	830,000.00	830,000.00	1,318,258.84	488,258.84
	SUB-TOTAL ALL REVENUES	20,508,641.55	20,438,096.82	22,546,005.70	2,107,908.88
	AMOUNT TO BE RAISED BY TAXES	23,848,707.78	23,814,697.26	26,341,543.91	2,526,846.65
	GRAND TOTAL REVENUES	44,357,349.33	44,252,794.08	48,887,549.61	4,634,755.53

2017						
CALCULATION OF RES FOR UNCOLLECTED TAXES AND AMOUNT TO BE RAISED BY TAXATION						
				For 2017 Budget	2016 Actual	% Increase
1.	Approp. excl. Reserve for uncollected			40,496,935.33	39,598,435.00	2.27%
1a.	Municipal Open Space Tax: Actual				1,355,592.00	
		ESTIMATE		1,357,695.00		0.16%
2.	Local School Taxes: Actual				65,819,164.00	
		ESTIMATE-Inc		67,700,000.00		2.86%
3.	County Taxes:(inc open space) Actual				30,281,391.89	
		ESTIMATE-Inc		31,500,000.00		4.02%
4.	County Library Taxes: Actual				2,774,905.25	
		ESTIMATE-Inc		3,000,000.00		8.11%
5.	Total Approp. and other Taxes			144,054,630.33	139,829,488.14	3.02%
6.	Less total revenues anticip.in Budget			20,508,641.55	19,609,273.00	4.59%
7.	Cash required from taxes to support budget			123,545,988.78	120,220,215.14	2.77%
8.	Cash required divided by recommended tax collection rate equals total amount to be raised by taxation:					
	RECOMMENDED RATE TO USE	0.9697		127,406,402.78	124,053,467.28	2.70%
	Actual rate	0.9797				
9.	Reserve for Uncollected Taxes(line 8-line 7)			3,860,414.00	3,833,252.14	0.71%
10.	Computation of Local Taxes:					
	Total approp.(line 1)			40,496,935.33	39,598,435.00	2.27%
	Reserve for Uncollected Taxes			3,860,414.00	3,833,252.14	0.71%
	Sub-total			44,357,349.33	43,431,687.14	2.13%
	Less Anticipated Revenues			(20,508,641.55)	(19,609,273.00)	4.59%
	Amount to be Raised by Taxation			23,848,707.78	23,822,414.14	0.11%
COMPUTATION OF MUNICIPAL TAX RATE				For 2017 Budget	2016 Actual	
1.	Amount to be Raised by Taxation			23,848,707.78	23,814,697.26	0.14%
2.	Assessed Valuations Taxable			4,525,648,829.00	4,518,639,368.00	0.16%
				452,564.88		
3.	Tax Rate: Line 1 divided by line 2 times 100			0.527	0.527	
		Prev. year rate		0.527		
		Change		(0.000)		
		Percentage		-0.006%		
COMPUTATION OF WHOLE TAX RATE				For 2017 Budget		
1.	Amount to be Raised by Taxation			126,048,707.78		
2.	Assessed Valuations Taxable			4,525,648,829.00		
3.	Tax Rate: Line 1 divided by line 2 times 100			2.785		

Sources of Revenue

	<u>2011</u> <u>Totals</u>	<u>2012</u> <u>Totals</u>	<u>2013</u> <u>Totals</u>	<u>2014</u> <u>Totals</u>	<u>2015</u> <u>Totals</u>	<u>2016</u> <u>Totals</u>
Amount to be Raised by Taxes	1,385,250.21	934,230.23	926,635.88	1,641,426.99	1,017,809.46	2,526,846.65
MRA	456,648.85	1,387,349.99	1,345,679.21	1,789,156.10	1,101,571.22	1,619,594.04
Delinquent Taxes	601,054.23	492,354.38	760,212.23	1,629,451.57	482,409.61	488,258.84
MRNA	422,458.55	610,067.83	451,116.14	631,417.16	644,654.55	664,184.65
Lapses	547,508.67	201,220.98	637,634.99	864,590.58	1,074,326.01	1,293,697.81
Other						
Appropriation Cancellations	0.00	0.00	22,000.00	269,900.00	(150.00)	10,000.00
Audit Adjustments	0.00	0.00	0.00	0.00	0.00	0.00
Cancel Tax and Sewer O/P	0.00	0.00	0.00	0.00	275,138.73	57,383.99
Charge off PNC/Sun Bank	0.00	0.00	0.00	0.00	0.00	67.00
Chargeoffs	0.01	54.76	0.01	22,250.51	4,973.23	534.73
City of Trenton - Tax Settlement	0.00	(156.25)	0.00	0.00	0.00	0.00
Close A/P and Adjs	0.00	1,975.00	122,282.31	(180.00)	5,064.00	95,973.09
Close Added/Omit	372.11	0.00	0.00	0.00	0.00	0.00
Close Check Reissues/Voids	5,114.84	99.92	0.00	18,494.88	3,763.27	0.00
Close NSF	(710.00)	(7,632.06)	11,401.14	(764.72)	2,868.99	(3,577.14)
Close Refunds	(629.75)	(142.00)	(47,094.33)	(4,271.31)	(4,495.68)	0.00
Department Over/Short	0.00	0.00	0.00	(20.23)	197.19	174.92
FEMA should Fund Colonial Lake	0.00	0.00	0.00	0.00	0.00	0.00
Fund Municipal Alliance Ch159 Match	0.00	0.00	0.00	(2,713.50)	0.00	0.00
Homeland Security	0.00	0.00	0.00	0.00	0.00	0.00
I/F Reserve	0.00	0.00	0.00	(143,221.23)	95,101.36	48,119.87
MClA Settlement Savings	0.00	0.00	0.00	0.00	0.00	0.00
Prior Year Revenue Refund					(4,651.41)	(32,156.03)
Realize Court RV Adjustment	(11,917.31)	(10,430.55)	(15,567.56)	43,678.28	(12,566.04)	4,142.43
Realize Sr Cits/Vets Deduction	0.00	0.00	0.00	7,596.56	(6,750.00)	0.00
School Taxes Rounding	0.18	(0.13)	0.52	(0.54)	0.48	(0.98)
	(7,769.92)	(16,231.31)	93,022.09	210,748.70	358,492.12	180,661.88
Surplus Regenerated	3,405,150.59	3,608,992.10	4,214,300.54	6,766,791.10	4,679,262.97	6,773,243.87
Surplus Remaining	1,615,436.40	580,586.99	839,579.09	1,603,879.63	4,620,670.73	4,949,933.70
Surplus Balance 1/1	5,020,586.99	4,189,579.09	5,053,879.63	8,370,670.73	9,299,933.70	11,723,177.57 ①
Surplus used in Adopted Budget	4,440,000.00	3,350,000.00	3,450,000.00	3,750,000.00	4,350,000.00	4,700,000.00
Remaining Surplus After Adopted Budget	580,586.99	839,579.09	1,603,879.63	4,620,670.73	4,949,933.70	7,023,177.57

① Agrees to 12/31/16 Unaudited G/L

**Lawrence Township Availability of Surplus
and Surplus Used in Budget Year**

Year	(A) Surplus Balance as of 1/1	(B) Surplus Used for Budget in Year	(C) Remaining Balance	(D) Surplus Regenerated	(E) Adopted Budget	= (B/E) Surplus used to Support Budget as a % of Adopted	= (B/A) Surplus used to Support Budget as a % of Surplus Balance	= (C/E) Surplus Remaining as a % of Adopted Budget	Change in Surplus Balance from Prior Year
1995	4,612,178.10	2,770,000.00	1,842,178.10	3,835,185.95	24,593,183.86	11.26%	60.08%	7.49%	1,068,494.85
1996	5,677,364.05	3,000,000.00	2,677,364.05	2,810,460.46	26,014,978.00	11.53%	52.84%	10.29%	1,065,185.95
1997	5,487,824.51	3,060,000.00	2,427,824.51	3,359,060.30	26,505,856.71	11.54%	55.76%	9.16%	(189,539.54)
1998	5,786,884.81	3,058,000.00	2,728,884.81	2,977,730.42	28,264,293.64	10.82%	52.84%	9.65%	299,060.30
1999	5,706,615.23	3,158,000.00	2,548,615.23	3,951,877.21	28,298,834.77	11.16%	55.34%	9.01%	(80,269.58)
2000	6,500,492.44	3,975,000.00	2,525,492.44	5,396,854.04	29,557,626.03	13.45%	61.15%	8.54%	793,877.21
2001	7,922,346.48	4,000,000.00	3,922,346.48	4,062,453.80	29,600,636.76	13.51%	50.49%	13.25%	1,421,854.04
2002	7,984,800.28	4,000,000.00	3,984,800.28	4,167,375.15	30,555,762.96	13.09%	50.10%	13.04%	62,453.80
2003	8,152,175.43	4,498,378.73	3,653,796.70	4,575,461.06	31,394,035.09	14.33%	55.18%	11.64%	167,375.15
2004	8,229,257.76	4,897,816.00	3,331,441.76	4,598,638.71	33,213,380.50	14.75%	59.52%	10.03%	77,082.33
2005	7,930,080.47	4,696,000.00	3,234,080.47	6,280,277.84	35,145,492.55	13.36%	59.22%	9.20%	(299,177.29)
2006	9,514,358.31	5,996,000.00	3,518,358.31	5,937,587.49	37,287,228.19	16.08%	63.02%	9.44%	1,584,277.84
2007	9,455,945.80	6,133,000.00	3,322,945.80	6,219,966.81	38,935,983.44	15.75%	64.86%	8.53%	(58,412.51)
2008	9,542,912.61	6,210,000.00	3,332,912.61	6,033,495.35	39,783,172.93	15.61%	65.07%	8.38%	86,966.81
2009	9,366,407.96	6,150,000.00	3,216,407.96	5,025,807.23	40,841,156.77	15.06%	65.66%	7.88%	(176,504.65)
2010	8,242,215.19	5,870,000.00	2,372,215.19	4,628,823.25	41,126,811.27	14.27%	71.22%	5.77%	(1,124,192.77)
2011	6,985,436.40	5,370,000.00	1,615,436.40	3,405,150.59	41,876,460.72	12.82%	76.87%	3.86%	(1,256,778.79)
2012	5,020,586.99	4,440,000.00	580,586.99	3,608,992.10	44,028,957.69	10.08%	88.44%	1.32%	(1,964,849.41)
2013	4,189,579.09	3,350,000.00	839,579.09	4,214,300.54	42,986,598.78	7.79%	79.96%	1.95%	(831,007.90)
2014	5,053,879.63	3,450,000.00	1,603,879.63	6,766,791.10	43,168,525.63	7.99%	68.26%	3.72%	864,300.54
2015	8,370,670.73	3,750,000.00	4,620,670.73	4,679,262.97	42,747,894.55	8.77%	44.80%	10.81%	3,316,791.10
2016	9,299,933.70	4,350,000.00	4,949,933.70	6,773,243.87	42,747,894.55	10.18%	46.77%	11.58%	929,262.97
2017	11,723,177.57	4,700,000.00	7,023,177.57		42,747,894.55	10.99%	40.09%	16.43%	2,423,243.87

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DEPT/UNIT					INTRODUCED	2016 BUDGET	2016 BUDGET	RESERVED
DIVISION	NO.		IN CAP	O/S CAP	BUDGET	AS MODIFIED	PAID/CHARGED	
GEN'L GOV'T								
TWP COUNCIL	20-110-1	S&W	61,000.00		61,000.00	60,000.00	56,108.21	3,891.79
	20-110-2	O.E.	6,000.00		6,000.00	6,000.00	4,329.47	1,670.53
		TOTAL	67,000.00		67,000.00	66,000.00		
MUNICIPAL CLERK								
	20-120-1	S&W	255,681.00		255,681.00	308,678.00	286,112.86	22,565.14
	20-120-2	O.E.	90,000.00		90,000.00	90,000.00	89,997.34	2.66
		TOTAL	345,681.00		345,681.00	398,678.00		
MUNICIPAL MANAGERS OFFICE								
	20-100-1	S&W	256,673.00		256,673.00	261,596.00	258,951.58	2,644.42
	20-100-2	O.E.	20,500.00		20,500.00	33,000.00	31,455.10	1,544.90
		TOTAL	277,173.00		277,173.00	294,596.00		
LEGAL SERVICES								
	20-155-2	O.E.	375,000.00		375,000.00	340,000.00	303,450.33	36,549.67
		TOTAL	375,000.00		375,000.00	340,000.00		
DEPARTMENT TOTAL:								
		S&W	573,354.00	0.00	573,354.00	630,274.00	601,172.65	
		O.E.	491,500.00	0.00	491,500.00	469,000.00	429,232.24	
		TOTAL	1,064,854.00	0.00	1,064,854.00	1,099,274.00	1,030,404.89	

DEPT/UNIT				INTRODUCED	2016 BUDGET	2016 BUDGET	RESERVED	
DIVISION	NO.		IN CAP	O/S CAP	BUDGET	AS MODIFIED	PAID/CHARGED	
FINANCE								
FINANCIAL ADMINISTRATION	20-130-1	S&W	427,129.00		427,129.00	405,917.00	405,214.94	702.06
	20-130-2	O.E.	75,000.00		75,000.00	74,000.00	67,834.05	6,165.95
		TOTAL		502,129.00		502,129.00	479,917.00	
AUDIT SERVICES	20-135-2	O.E.	52,500.00		52,500.00	52,500.00	52,500.00	
ASSESSMENT OF TAXES	20-150-1	S&W	211,933.00		211,933.00	221,580.00	207,940.39	13,639.61
	20-150-2	O.E.	39,000.00		39,000.00	39,000.00	27,992.92	11,007.08
		TOTAL		250,933.00		250,933.00	260,580.00	
COLLECTION OF TAXES	20-145-1	S&W	211,029.00		211,029.00	206,205.00	205,940.82	264.18
	20-145-2	O.E.	61,000.00		61,000.00	61,000.00	47,379.66	13,620.34
		TOTAL		272,029.00		272,029.00	267,205.00	
INSURANCE								
Liability Insurance	23-210-2	O.E.	355,000.00		355,000.00	800,000.00	799,393.54	606.46
Workers Compensation	23-215-2	O.E.	120,000.00		120,000.00	115,000.00	115,000.00	0.00
Employee Group Insurance	23-220-2	O.E.	3,850,000.00		3,850,000.00	3,775,000.00	3,707,932.31	67,067.69
Unemployment Insurance	23-225-2	O.E.	55,000.00		55,000.00	70,000.00	70,000.00	0.00
Health Insurance Waivers	23-220-2	O.E.	61,250.00		61,250.00	45,000.00	43,832.12	1,167.88
DEPARTMENT TOTAL:		S&W	850,091.00	0.00	850,091.00	833,702.00	819,096.15	
		O.E.	4,668,750.00	0.00	4,668,750.00	5,031,500.00	4,931,864.60	
		TOTAL	5,518,841.00	0.00	5,518,841.00	5,865,202.00	5,750,960.75	

DEPT/UNIT				INTRODUCED	2016 BUDGET	2016 BUDGET	RESERVED	
DIVISION	NO.		IN CAP	O/S CAP	BUDGET	AS MODIFIED	PAID/CHARGED	
PUBLIC SAFETY								
POLICE DEPARTMENT	25-240-1	S&W	6,625,857.00		6,625,857.00	6,581,465.00	6,348,630.06	232,834.94
	25-240-2	O.E.	195,000.00		195,000.00	187,000.00	184,286.80	2,713.20
		TOTAL	6,820,857.00		6,820,857.00	6,768,465.00		
POLICE DISPATCH/911	25-250-1	S&W	1.00		1.00	1.00	0.00	1.00
	25-250-2	O.E.	770,000.00		770,000.00	755,000.00	733,428.00	21,572.00
		TOTAL	770,001.00		770,001.00	755,001.00		
SAFE AND SECURE POL S&W		S&W		60,000.00	60,000.00	60,000.00	60,000.00	
DRUNK DRIVING ENFORCEMENT		S&W		5,087.57	5,087.57	5,174.52	5,174.52	
		O.E.		5,087.58	5,087.58	5,174.51	5,174.51	
		TOTAL			10,175.15			
SAFE CORRIDORS		O.E.		33,527.66	33,527.66			
MUNICIPAL COURT ALCOHOL ED		S&W				3,746.75	3,746.75	
HOUSING	20-179-1	S&W	72,058.00		72,058.00	70,805.00	69,105.04	1,699.96
	20-179-2	O.E.	1,600.00		1,600.00	1,600.00	858.59	741.41
		TOTAL	73,658.00		73,658.00	72,405.00		
POLICE CARS	25-240-2	O.E.	72,000.00		72,000.00	72,000.00	72,000.00	
		TOTAL	72,000.00					
OFFICE OF EMER. MGMT	25-252-1	S&W	83,403.00		83,403.00	85,252.00	84,629.65	622.35
	25-252-2	O.E.	8,000.00		8,000.00	8,000.00	6,240.38	1,759.62
		TOTAL	91,403.00		91,403.00	93,252.00		
LAWRENCE TWP FIRE SERVICES	25-264-1	S&W	276,524.00		276,524.00	285,697.00	264,300.84	21,396.16
	25-264-2	O.E.	75,000.00		75,000.00	70,000.00	44,957.06	25,042.94
		TOTAL	351,524.00		351,524.00	355,697.00		
LOSAP CONTRIBUTION	36-476-2	O.E.		33,000.00	33,000.00	33,000.00	29,000.00	4,000.00
AID TO SLACKWOOD	25-255-2	O.E.	36,000.00		36,000.00	33,000.00	33,000.00	0.00
AID TO LAWRENCE ROAD	25-255-2	O.E.	36,000.00		36,000.00	33,000.00	33,000.00	0.00
AID TO LAWRENCEVILLE	25-255-2	O.E.	36,000.00		36,000.00	33,000.00	33,000.00	0.00
N.J. DEPT. OF LAW - EMER MGT	41-857-1	O.E.						

DEPT/UNIT				INTRODUCED	2016 BUDGET	2016 BUDGET	RESERVED	
DIVISION	NO.		IN CAP	O/S CAP	BUDGET	AS MODIFIED	PAID/CHARGED	
PRIVATE DONATION EMS	41-890-1	O.E.		530.00	530.00	0.00	0.00	0.00
EMERGENCY MED SERVICES	25-253-1	S&W	486,108.00		486,108.00	519,216.00	519,216.00	0.00
	25-253-2	O.E.	30,000.00		30,000.00	62,000.00	62,000.00	0.00
		TOTAL	516,108.00		516,108.00	581,216.00		
MUNICIPAL COURT	43-490-1	S&W	400,414.00	40,600.00	441,014.00	442,569.00	426,653.96	15,915.04
	43-490-2	O.E.	49,000.00		49,000.00	47,000.00	44,146.75	2,853.25
		TOTAL	449,414.00		490,014.00	489,569.00		
PUBLIC DEFENDER	43-495-1	S&W	11,686.00		11,686.00	9,797.00	9,797.00	0.00
BULLETPROOF VEST PARTNERSHIP		O.E.				15,728.85	15,728.85	
FIRE INSPECTION	25-268-1	S&W	175,851.00		175,851.00	151,692.00	141,688.88	10,003.12
	25-268-2	O.E.	14,000.00		14,000.00	14,000.00	11,751.23	2,248.77
		TOTAL	189,851.00		189,851.00	165,692.00		
PEOSHA	25-269-1	S&W	8,248.00		8,248.00	8,473.00	6,847.21	1,625.79
	25-269-2	O.E.	47,500.00		47,500.00	47,500.00	37,195.10	10,304.90
		TOTAL	55,748.00		55,748.00	55,973.00		
EMERGENCY MEDICAL SERVICES		O.E.				3,000.00	3,000.00	
MERCER COUNTY EMMA	41-903-2	O.E.				10,000.00	10,000.00	
EMS - CARNEVALE FUND		O.E.				2,932.15	2,932.15	
AMBULANCE SERVICES	25-254-1	S.W.		234,000.00	234,000.00	234,000.00	117,975.26	116,024.74
	25-254-2	O.E.		62,000.00	62,000.00	62,000.00	17,641.38	44,358.62
MERCER COUNTY MED DISP	25-282-2	O.E.		43,000.00	43,000.00	45,000.00	38,340.00	6,660.00
CLICK IT OR TICKET	41-797-1	S.W.				5,000.00	5,000.00	
IMPOUND FEES POLICE		O.E.		90,000.00	90,000.00	70,000.00	69,955.26	44.74
BODY ARMOR GRANT		O.E.		5,151.52	5,151.52	10,437.92	10,437.92	
DEPARTMENT TOTAL:		S&W	8,140,150.00	339,687.57	8,479,837.57	8,478,617.12	8,078,494.02	
		O.E.	1,370,100.00	272,296.76	1,642,396.76	1,604,644.58	1,482,345.13	
		TOTAL	9,510,250.00	611,984.33	10,122,234.33	10,083,261.70	9,560,839.15	

DEPT/UNIT					INTRODUCED	2016 BUDGET	2016 BUDGET	RESERVED
DIVISION	NO.		IN CAP	O/S CAP	BUDGET	AS MODIFIED	PAID/CHARGED	
PUBLIC WORKS								
STREETS & ROADS	26-290-1	S&W	687,847.00		687,847.00	694,375.00	642,448.45	51,926.55
	26-290-2	O.E.	91,000.00		91,000.00	102,000.00	101,646.23	353.77
		TOTAL	778,847.00		778,847.00	796,375.00		
PUBLIC WORKS ADMIN	26-300-1	S&W	224,307.00		224,307.00	224,738.00	224,738.00	0.00
	26-300-2	O.E.	27,000.00		27,000.00	27,000.00	21,882.77	5,117.23
		TOTAL	251,307.00		251,307.00	251,738.00		
SNOW REMOVAL	26-301-1	S&W	90,000.00		90,000.00	90,000.00	63,887.80	26,112.20
	26-301-2	O.E.	170,000.00		170,000.00	250,000.00	173,701.67	76,298.33
		TOTAL	260,000.00		260,000.00	340,000.00		
VEHICLE/EQUIP MAINT	26-315-1	S&W	327,892.00		327,892.00	319,171.00	312,968.92	6,202.08
	26-315-2	O.E.	309,000.00		309,000.00	304,000.00	303,212.44	787.56
		TOTAL	636,892.00		636,892.00	623,171.00		
BUILDINGS AND GROUNDS	26-310-1	S&W	209,559.00		209,559.00	198,853.00	193,845.04	5,007.96
	26-310-2	O.E.	231,000.00		231,000.00	217,000.00	210,154.33	6,845.67
		TOTAL	440,559.00		440,559.00	415,853.00		
ECOLOGICAL CENTER	26-300-2	O.E.	100.00		100.00	100.00	0.00	100.00
SOLID WASTE COLLECTION	26-305-2	O.E.	840,000.00		840,000.00	805,000.00	707,630.97	97,369.03
GARBAGE AND TRASH - MCIA	32-465-2	O.E.	1,785,000.00		1,785,000.00	1,740,000.00	1,432,651.46	307,348.54
APARTMENT COMPLEX TRASH	26-306-2	O.E.	265,000.00		265,000.00	265,000.00	87,595.43	177,404.57
PARK MAINTENANCE	28-375-1	S&W	201,146.00		201,146.00	151,257.00	148,858.31	2,398.69
	28-375-2	O.E.	85,000.00		85,000.00	85,000.00	79,907.05	5,092.95
		TOTAL	286,146.00		286,146.00	236,257.00		
CLEAN COMMUNITIES GRANT		O.E.				77,208.28	77,208.28	
SOLID WASTE RECYCLING		O.E.				66,178.84	66,178.84	
NJDEP RECYCLING TAX		O.E.		36,000.00	36,000.00	36,000.00	30,591.03	5,408.97
MAIDHD/VETS PARK SIGNAGE	41-900-2	O.E.				3,200.00	3,200.00	
DEPARTMENT TOTAL:		S&W	1,740,751.00	0.00	1,740,751.00	1,678,394.00	1,586,746.52	
		O.E.	3,803,100.00	36,000.00	3,839,100.00	3,977,687.12	3,295,560.50	
		TOTAL	5,543,851.00	36,000.00	5,579,851.00	5,656,081.12	4,882,307.02	

DEPT/UNIT					INTRODUCED	2016 BUDGET	2016 BUDGET	RESERVED
DIVISION	NO.		IN CAP	O/S CAP	BUDGET	AS MODIFIED	PAID/CHARGED	
RECREATION								
RECREATION SERVICES	28-370-1	S&W	317,427.00		317,427.00	302,020.00	264,191.16	37,828.84
	28-370-2	O.E.	133,000.00		133,000.00	133,000.00	125,748.21	7,251.79
		TOTAL	450,427.00		450,427.00	435,020.00		
SENIOR CITIZEN PROGRAM	28-370-1	S&W	140,633.00		140,633.00	153,643.00	145,989.14	7,653.86
	28-370-2	O.E.	17,000.00		17,000.00	16,500.00	15,690.50	809.50
		TOTAL	157,633.00		157,633.00	170,143.00		
SPECIAL EVENTS (unclassified)	30-420-2	O.E.	8,500.00		8,500.00	8,500.00	4,504.06	3,995.94
BMS SAFETY TOWN GRANT		O.E.				5,000.00	5,000.00	
LAWRENCEVILLE SCHOOL INCLUSIONARY PLAYGROUND		O.E.		100,000.00	100,000.00			
DEPARTMENT TOTAL:		S&W	458,060.00	0.00	458,060.00	455,663.00	410,180.30	
		O.E.	158,500.00	100,000.00	258,500.00	163,000.00	150,942.77	
		TOTAL	616,560.00	100,000.00	716,560.00	618,663.00	561,123.07	
HEALTH								
PUBLIC HEALTH SERVICES	27-330-1	S&W	404,752.00		404,752.00	396,283.00	386,476.11	9,806.89
	27-330-2	O.E.	37,000.00		37,000.00	37,000.00	30,194.02	6,805.98
		TOTAL	441,752.00		441,752.00	433,283.00		
ANIMAL CONTROL SERVICES	27-340-1	S&W	58,888.00		58,888.00	63,077.00	63,077.00	
	27-340-2	O.E.	14,000.00		14,000.00	14,000.00	13,935.99	64.01
		TOTAL	72,888.00		72,888.00	77,077.00		
TANNING ESTABL. INSPECTIONS	41-884-1	O.E.				200.00	200.00	
DEPARTMENT TOTAL:		S&W	463,640.00	0.00	463,640.00	459,360.00	449,553.11	
		O.E.	51,000.00	0.00	51,000.00	51,200.00	44,330.01	
		TOTAL	514,640.00	0.00	514,640.00	510,560.00	493,883.12	

DEPT/UNIT					INTRODUCED	2016 BUDGET	2016 BUDGET	RESERVED
DIVISION	NO.		IN CAP	O/S CAP	BUDGET	AS MODIFIED	PAID/CHARGED	
COMMUNITY DEVELOPMENT								
COMM DEV DIR/PLANNER	20-170-1	S&W	103,267.00		103,267.00	101,515.00	101,514.97	0.03
	20-170-2	O.E.	8,000.00		8,000.00	8,000.00	5,733.30	2,266.70
		TOTAL	111,267.00		111,267.00	109,515.00		
ENGINEERING SERVICES	20-165-1	S&W	279,191.00		279,191.00	269,131.00	251,507.43	17,623.57
	20-165-2	O.E.	32,500.00		32,500.00	21,500.00	18,473.24	3,026.76
		TOTAL	311,691.00		311,691.00	290,631.00		
CONSTRUCTION OFFICIAL	22-195-1	S&W	774,538.00		774,538.00	764,258.00	758,520.22	5,737.78
	22-195-2	O.E.	478,000.00		478,000.00	460,000.00	399,381.68	60,618.32
		TOTAL	1,252,538.00		1,252,538.00	1,224,258.00		
RESTORATION/TREE PLANTING	41-898-2					30,000.00	30,000.00	
ASH TREE REPLACEMENT/TRMT	20-190-2	O.E.	100,000.00		100,000.00	100,000.00	89,698.28	301.72
PLANNING & REDEVELOP	20-171-1	S&W	7,073.00		7,073.00	7,482.00	6,186.80	1,295.20
	20-171-2	O.E.	2,400.00		2,400.00	2,200.00	537.94	1,662.06
		TOTAL	9,473.00		9,473.00	9,682.00		
BREARLY HOUSE ARCH. REPORT	41-897-2	O.E.				10,842.00	10,842.00	
LHT COX'S CORNER GRANT	41-896-2	O.E.				22,000.00	22,000.00	
DVRPC PROVINCE LINE BIKE TRAI	41-901-2	O.E.				391,000.00	391,000.00	
MAINT/RESTORATION CRW/LHT	41-902-2	O.E.				12,000.00	12,000.00	
DEPARTMENT TOTAL:		S&W	1,164,069.00	0.00	1,164,069.00	1,142,386.00	1,117,729.42	
		O.E.	620,900.00	0.00	620,900.00	1,057,542.00	979,666.44	
		TOTAL	1,784,969.00	0.00	1,784,969.00	2,199,928.00	2,097,395.86	

DEPT/UNIT					INTRODUCED	2016 BUDGET	2016 BUDGET	RESERVED
DIVISION	NO.		IN CAP	O/S CAP	BUDGET	AS MODIFIED	PAID/CHARGED	
BOARDS & COMMITTEES								
ZONING BOARD	21-185-2	O.E.	59,000.00		59,000.00	59,000.00	20,481.73	38,518.27
PLANNING BOARD	21-180-2	O.E.	80,000.00		80,000.00	85,000.00	35,255.02	49,744.98
COMMUNITY ACTION PRGM	28-372-2	O.E.	105,000.00		105,000.00	102,000.00	89,833.33	12,166.67
HISTORIC PRESERVATION COMM	20-175-2	O.E.	500.00		500.00	500.00	0.00	500.00
RENT STABILIZATION BOARD	22-200-2	O.E.	1,500.00		1,500.00	1,500.00	0.00	1,500.00
CABLE T.V. ADVISORY BOARD	20-101-2	O.E.	250.00		250.00	250.00	0.00	250.00
PUBLIC SAFETY ADVIS. COMM.	25-270-1	S&W	800.00		800.00	800.00	108.33	691.67
	25-270-2	O.E.	100.00		100.00	100.00	0.00	100.00
		TOTAL	900.00		900.00	900.00		
ENVIRONMENTAL RESOUR.	20-178-2	O.E.	700.00		700.00	700.00	652.50	47.50
HISTORIAN	20-175-2	S&W	3,500.00		3,500.00	3,500.00	3,060.00	440.00
		O.E.	1,800.00		1,800.00	1,700.00	529.85	1,170.15
		TOTAL	5,300.00		5,300.00	5,200.00		
SHADE TREE ADV. COMMITTEE	28-376-2	S&W	0.00		0.00	0.00	0.00	0.00
		O.E.	750.00		750.00	750.00	707.81	42.19
		TOTAL	750.00		750.00	750.00		
CONST BOARD OF APPEALS	22-200-1	S&W	200.00		200.00	200.00	0.00	200.00
		O.E.	100.00		100.00	100.00	0.00	100.00
		TOTAL	300.00		300.00	300.00		
MUNICIPAL ALLIANCE	41-703-2	O.E.		27,135.00	27,135.00	27,135.00	27,135.00	
GROWTH & REDEVELOPMENT COMMITTEE	20-170-1	S&W	1,500.00		1,500.00	1,800.00	966.66	833.34
		O.E.	2,500.00		2,500.00	2,500.00	1,972.20	527.80
		TOTAL	4,000.00		4,000.00			
DEPARTMENT TOTAL:		S&W	6,000.00	0.00	6,000.00	6,300.00	4,134.99	
		O.E.	252,200.00	27,135.00	279,335.00	281,235.00	176,567.44	
		TOTAL	258,200.00	27,135.00	285,335.00	287,535.00	180,702.43	

DEPT/UNIT					INTRODUCED	2016 BUDGET	2016 BUDGET	RESERVED
DIVISION	NO.		IN CAP	O/S CAP	BUDGET	AS MODIFIED	PAID/CHARGED	
UTILITIES								
ALL	900	O.E.	1,560,000.00		1,560,000.00	1,465,000.00	1,153,068.40	311,931.60
FIRE HYDRANT SERVICE		O.E.	0.00	414,000.00	414,000.00	414,000.00	413,723.88	276.12
DEPARTMENT TOTAL:		O.E.	1,560,000.00	414,000.00	1,974,000.00	1,879,000.00	1,566,792.28	
STATUTORY EXPENDITURES								
P.E.R.S.	36-471-2	O.E.	732,000.00		732,000.00	712,000.00	711,932.00	68.00
SOCIAL SECURITY	36-472-2	O.E.	580,000.00		580,000.00	590,000.00	546,452.88	43,547.12
CONSOL POL & FIRE RS	36-474-2	O.E.						
POLICE & FIRE R.S.	36-475-2	O.E.	1,542,200.00		1,542,200.00	1,491,978.00	1,491,978.00	
DEFINED CONTRIBUTION PLAN	36-477-2		9,500.00		9,500.00	9,500.00	6,947.14	2,552.86
DEPARTMENT TOTAL:		O.E.	2,863,700.00	0.00	2,863,700.00	2,803,478.00	2,757,310.02	
UNCLASSIFIED								
ACCUMULATED ABSENCES		S.W.	1,000.00		1,000.00	1,000.00	999.00	1.00
SALARY ADJUSTMENTS	30-421-1	S.W.	1.00		1.00	1.00	0.00	1.00
E.L.S.A.	31-455-2	O.E.		5,637,000.00	5,637,000.00	5,214,000.00	5,210,143.31	3,856.69
DEPARTMENT TOTAL:		S.W.	1,001.00	0.00	1,001.00	1,001.00	999.00	
		O.E.	0.00	5,637,000.00	5,637,000.00	5,214,000.00	5,210,143.31	
		TOTAL	1,001.00	5,637,000.00	5,638,001.00	5,215,001.00	5,211,142.31	

DEPT/UNIT					INTRODUCED	2016 BUDGET	2016 BUDGET	RESERVED
DIVISION	NO.		IN CAP	O/S CAP	BUDGET	AS MODIFIED	PAID/CHARGED	
CAPITAL IMPROVEMENT								
CAPITAL IMPROVEMENT	44-900-2	O.E.		250,000.00	250,000.00	250,000.00	250,000.00	
DEPARTMENT TOTAL:		O.E.	0.00	250,000.00	250,000.00	250,000.00	250,000.00	
DEBT SERVICE								
BOND PRINCIPAL	45-920-2	O.E.		2,385,000.00	2,385,000.00	2,405,000.00	2,405,000.00	
BAN PRINCIPAL	45-925-2	O.E.		1,210,000.00	1,210,000.00	875,000.00	875,000.00	
BOND INTEREST	45-930-2	O.E.		227,750.00	227,750.00	309,375.00	309,375.00	
BAN/EMRGNY NOTE INTEREST	45-935-2	O.E.		176,200.00	176,200.00	194,900.00	194,900.00	
GREEN ACRES LOAN	45-940-2	O.E.		0.00	0.00	0.00	0.00	
INFRASTRUCTURE LOAN		O.E.		0.00	0.00	0.00	0.00	
DEPARTMENT TOTAL:		O.E.	0.00	3,998,950.00	3,998,950.00	3,784,275.00	3,784,275.00	
DEFERRED CHARGES								
DEFERRED CHARGES GRANT FUND		O.E.		10,000.00	10,000.00	0.00	0.00	
SPECIAL EMERGENCY-REVAL	46-871-2	O.E.		160,000.00	160,000.00	160,000.00	160,000.00	
DEFICIT IN CAPITAL CASH	46-872-2	O.E.		15,000.00	15,000.00	15,000.00	15,000.00	
DEPARTMENT TOTAL:		O.E.	0.00	185,000.00	185,000.00	175,000.00	175,000.00	
RESERVE FOR UNCOLLECTED TAXES								
RES FOR UNCOLL TAXES	50-899-2	O.E.		3,860,414.00	3,860,414.00	3,825,535.26	3,825,535.26	
DEPARTMENT TOTAL:		O.E.	0.00	3,860,414.00	3,860,414.00	3,825,535.26	3,825,535.26	
GRAND TOTALS:		S&W	13,397,116.00	339,687.57	13,736,803.57	13,685,697.12	13,068,106.16	
		O.E.	15,839,750.00	14,780,795.76	30,620,545.76	30,567,096.96	29,059,565.00	
		TOTAL	29,236,866.00	15,120,483.33	44,357,349.33	44,252,794.08	42,127,671.16	2,115,122.92

MUNICIPAL OPEN SPACE TRUST FUND				
REVENUES		2016		2017
Amount Raised by Taxes		1,355,592.00		1,357,695.00
Interest Income		10.00		200.00
TOTAL REVENUES		1,355,602.00		1,357,895.00
APPROPRIATIONS				
			1	
Salaries and Wages				
Public Works Administration		12,500.00		12,750.00
Buildings & Grounds		40,000.00		40,800.00
Park Maintenance		260,000.00		265,000.00
Other Expenses				
Other Expenses		25,000.00	Other Expenses	75,000.00
Aerother Seeder Attachment		10,000.00		
Village Park Path (Phase I)		60,000.00		
Colonial Lake Tennis Court		150,000.00		
Colonial Lake Path/Fencing		160,000.00		
Field Fertilization Contract		15,000.00		
Central Park Storage Building		125,000.00		
Zero Turn Mower				25,000.00
Athletic Field Roller				10,000.00
Central Park Facility Improvmts				25,000.00
Village Park Paths - Ph. II				60,000.00
Colonial Lake Tennis Court Lights				200,000.00
Village Park Dog Park Upgrades				6,000.00
Trail Improvements				25,000.00
Payment of Bond Principal		209,311.44		210,667.00
Payment of Interest on Bonds		60,715.53		57,097.00
Reserve for Future Use		228,075.03		345,381.00
TOTAL APPROPRIATIONS		1,355,602.00		1,357,695.00
2016 YEAR-END RESERVE		\$ 2,051,833		

TABLE OF ORGANIZATION

		POSITIONS BUDGETED SALARY	DIVISION TOTALS BASE SALARY	
Township Council-110				
Mayor	1.00	10,796		
Councilpersons	4.00	46,312		
Marriages		3,892	61,000	
Manager-100				
Municipal Manager	0.50	59,463		
Secretary	0.50	10,246		
Principal Tech Management Info Systems	1.00	75,161		
Vacant Municipal Mangaer		111,803	256,673	
Township Clerk-120				
Municipal Clerk	1.00	132,388	OUT OF TITLE	1,000
Deputy Municipal Clerk	1.00	81,841	OVERTIME	<u>5,000</u>
Clerk 1	1.00	35,452		6,000
			249,681	
Finance-130				
Director of Finance	0.50	32,047		
Clerk 1/Community Relations Aide	1.00	80,487		
Payroll Supervisor	1.00	85,531		
Comptroller	1.00	117,209		
Supervisor of Accounts	1.00	81,300		
Account Clerk	1.00	30,555		
			427,129	
Tax/ Sewer Fee Collector-145				
Tax Collector	1.00	108,531		
Assistant Tax Collector	1.00	70,108		
Clerk 1	1.00	32,389		
			211,028	
Tax Assessor-150				
Tax Assessor	1.00	108,382		
Deputy Tax Assessor	1.00	61,493		
Keyboarding Clerk 2	1.00	42,057		
			211,932	
Engineering-165				
Municipal Engineer	1.00	137,522	OVERTIME	1,500
Assistant Municipal Engineer	1.00	73,861	CAPITAL CONTRIB	(5,000)
Secretarial Assistant	1.00	71,308	TRUST FUND CREDITS-	0
		0	UNIFORM ALLOWANCE	<u>0</u>
			282,691	(3,500)

Community Development-170

Principal Planner	1.00	103,267	103,267	GRANT CHARGE	0
					<u>0</u>

Planning & Redevelopment-171

ZONING OFFICER	5,273
SECRETARY	1,800
	<u>7,073</u>

Division of Housing-179

Housing Inspector	1.00	69,808	69,808	UNIFORM ALLOWANCE	250
				OVERTIME	2,000
					<u>2,250</u>

Construction Official-195

Construction Official	1.00	111,814			
Fire Protection Subcode Official	0.85	87,524			
Plumbing Subcode Official	1.00	101,769			
Supervising Building Inspector	1.00	83,885			
Electrical Sub-Code Official	1.00	101,769			
Technical Assistant	1.00	46,078			
Keyboarding Clerk 3	1.00	47,524			
Keyboarding Clerk 2	1.00	29,607			
Building Subcode Official	1.00	102,069		OUT OF TITLE	500
Electrical Inspector Part Time	0.50	31,650		OVERTIME	13,000
Plumbing Inspector Part Time	0.50	16,900		UNIFORM ALLOWANCE	450
			760,588		<u>13,950</u>

Police Department - 240

Police Chief	1.00	176,529			
Captain	1.00	0			
Lieutenant	4.00	424,258			
Sergeant	7.00	1,025,194			
Police Officer- Authorized	46.00	4,321,607			
Secretary	1.00	49,254			
Administrative Clerk	1.00	58,648		GRANT CHARGES	(3,000)
Account Clerk FT	1.00	27,697		CROSSING GUARDS	114,200
Account Clerk (PT)	0.50	22,936		OUT OF TITLE	3,000
Armed Court Attendant(PT)	0.50	23,826		OVERTIME	250,000
Prosecutor	0.50	64,820		UNIFORM	94,550
Records Support Technician 1	1.00	32,338			
			6,227,107		<u>458,750</u>

Emergency Management OT-252

Emergency Management Coordinator	1.00	85,403	85,403	GRANT CHARGES	(2,000)
					<u>(2,000)</u>

Emergency Medical Services-253

Emergency Medical Technician	8.00	448,954		BUILT IN OVERTIME	91,700
Emergency Medical Technician Supervisor	1.00	82,004		REPLACEMENTS	75,000
			530,958	OVERTIME	13,000
				UNIFORMS	9,450
					<u>189,150</u>

Lawrence Township Fire Services-264

Fire Lieutenant	1.00	74,262		OUT OF TITLE	4,000
Firefighter	3.00	161,442		REPLACEMENTS	23,220
			235,704	OVERTIME	9,000
				UNIFORM ALLOWANCE	4,600
					<u>40,820</u>

Fire Inspection-268			
Fire Official	1.00	61,667	
Fire Prevention Specialist	1.00	51,876	OVERTIME 4,000
Fire Prevention Subcode Official	0.15	15,445	UNIFORM ALLOWANCE <u>900</u>
Keyboarding Clerk 3	1.00	41,962	170,951 <u>4,900</u>
OSHA Compliance-269			
Safety Coordinator		8,248	
			8,248
Streets & Roads-290			
Heavy Equipment Operator	3.00	198,458	SEASONAL 13,000
Road Repairer 1	2.00	84,827	OVERTIME 15,000
Road Repairer 2	1.00	49,421	OUT OF TITLE <u>2,000</u>
Road Repairer Supervisor	1.00	67,797	30,000
Mason	1.00	43,285	
Laborer 1	3.00	121,447	
Tree Maintenance Worker 1	1.00	39,056	
Asst. Supervisor Traffic Maint	1.00	53,556	
			657,847
Public Works Administration-300			
Director of Public Works	1.00	148,323	
Recycling Coordinator		4,162	
Confidential Secretary	1.00	84,072	OPEN SPACE CREDIT (12,750)
			UNIFORM ALLOWANCE <u>500</u>
			236,557 <u>(12,250)</u>
Buildings & Grounds-310			
Supervisor Building Services	1.00	90,715	OPEN SPACE CREDIT (40,800)
Laborer 1	1.00	33,887	OVERTIME <u>13,000</u>
Asst Supervisor Maintenance Repairer	1.00	62,275	(27,800)
Maintenance Repairer	1.00	50,482	
			237,359
Vehicle/Equipment Maintenance-315			
Manager Motors	1.00	91,015	
Sr. Mechanic	1.00	73,480	
Mechanic Diesel/Hydraulics	3.00	156,896	OVERTIME 6,000
			OUT OF TITLE <u>500</u>
			321,391 <u>6,500</u>
Health-330			
Health Officer	1.00	132,388	CLINIC EXTRA HOURS 22,350
Registered Environmental Health Specialist	2.00	138,816	GRANT CHARGES 0
Keyboarding Clerk 3/Registrar Vital Stats	1.00	59,816	OUT OF TITLE 500
Public Health Nurse (part-time)	1.00	44,232	OVERTIME 4,000
Deputy Registrar Vital Statistics		2,500	UNIFORM ALLOWANCE <u>150</u>
			377,752 <u>27,000</u>
Animal Control-340			
Animal Control Officer	1.00	60,388	OVERTIME 4,000
Assistant Animal Control Officer PT	1.00	10,000	TRUST FUND CREDIT (16,000)
			UNIFORM ALLOWANCE <u>500</u>
			70,388 <u>(11,500)</u>

Recreation-370				
Recreation Leader	1.00	41,090		JUNE-AUG AIDE 8,000
Superintendent of Recreation	1.00	99,036		SECRETARY 1,300
				SEASONALS 158,000
				OVERTIME 10,000
			140,126	<u>177,300</u>
Office on Aging-371				
Executive Director Office on Aging	1.00	77,742		
Sr. Citizen Program Aide	1.00	29,676		PROGRAM STAFF 8,000
Clerk Driver	1.00	25,215		SECRETARY 0
			132,633	<u>8,000</u>
Park Maintenance-375				
Assistant Director of Public Works	1.00	101,330		OPEN SPACE CHARGE (265,000.00)
Sr Park/Maintenance Wkr/Sr. Recreation Main	1.00	58,956		GRANT CHARGES 0
Senior Park/Maintenance Worker	1.00	56,999		SEASONALS 16,000
Laborer 1	2.00	70,716		OVERTIME 6,000
Maintenance Worker 1, Grounds	3.00	113,034		<u>(243,000)</u>
Maintenance Worker 2, Grounds	1.00	43,110	444,145	
Municipal Court-490				
Municipal Judge	1.00	98,912		
Municipal Court Administrator	1.00	99,887		
Deputy Municipal Court Admin	2.00	85,378		
Cashier	1.00	37,646		OUT OF TITLE 5,000
Account Clerk	1.00	28,591		OVERTIME 45,000
			350,413	<u>50,000</u>
Municipal Court O/S Caps-493				
Municipal Court Attendants	2.00	40,100		UNIFORM ALLOWANCE 500
			40,100	<u>500</u>
Legal-495				
Public Defender	1.00	51,686	51,686	TRUST FUND CREDIT (40,000)
				<u>(40,000)</u>
DISPATCH			0	
	172.00	12,952,563	12,952,563	682,143

Census of Employees

	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
Council	5	5	5	5	5	5	5	5	5	5	5
Manager	1	1	1	1	1	1	1	1	1	2	2
Clerk	3	3	3	3	3	3	3	3	3	3	3
Finance	5	5	5	5	5	5	5	5	5	5	5
Tax Collector	4	4	3.5	3	3	3	2	3	3	3	3
Tax Assessor	4	4	4	4	4	4	4	4	3	3	3
Engineering	5	5	5	4	4	4	5	5	4	3	3
Community Development	2	2	2	2	1	1	1	1	1	1	1
Planning & Redevelopment	2	2	1	1	1	2	0	0	0	0	0
Housing	2	1	1	1	1	1	1	1	1	1	1
Construction	16	16	14.5	13	11	11	11	11	12	10	11
Police Uniformed	70	71	69	68	66	66	59	59	59	59	59
Police Civilian	7	6	6	6	6	6	5	5	5	5	6
Police Dispatch	9	9	9	9	9	9	9	0	0	0	0
Emergency Management	1	1	1	1	1	1	1	1	1	1	1
Fire Services	5	5	5	8	7	5	4	4	4	4	4
Fire Inspection	4	4	4	4	3	3	3	3	3	3	3
Streets & Roads	12	13	13	13	13	14	13	13	13	13	13
PW Administration	2	2	2	2	2	2	2	2	2	3	2
Buildings & Grounds	7	7	7	6	4	4	4	4	4	4	4
Vehicle Maintenance	5	5	5	5	5	5	5	5	5	5	5
Health	7	7	7	7	6	6	5	5	5	5	5
Animal Control	2	2	2	2	2	2	2	2	2	2	2
Recreation	3	3	3	3	3	3	2	2	2	2	2
Office on Aging	3	3	3	3	3	3	3	3	3	3	3
Park Maintenance	11	10	10	9	9	9	8	8	8	8	9
Municipal Court	9	9	8	7	7	6	6	6	6	7	6
Municipal Court O/S Caps	2	2	2	2	2	2	2	2	2	2	2
Legal	1	1	1	1	1	1	1	1	1	1	1
Subtotal:	209	208	202	198	188	187	172	164	163	163	164
Emergency Medical Services	4	4	9	9	9	9	9	9	9	9	9
Total:	213	212	211	207	197	196	181	173	172	172	173

2017CAPITAL/PRIORITY PKG BUDGET REQUESTS						
DEPARTMENT	QTY	PROJECT/ EQUIPMENT	PROJECTED COSTS	CAPITAL MANAGER RECOMMENDATION	OPERATING MANAGER RECOMMENDATION	OPEN SPACE MANAGER RECOMMENDATION
Administration		Computer Upgrades/Replacements	40,000.00	40,000.00		
Police	17	Shotguns	10,800.00	10,800.00		
PP1	1	HD Surveillance Camera Lower Lvl				
	2	HD Surveillance Cameras Jail Cells	4,300.00	4,300.00		
	4	Rugged Lap Tops (Bail Reform)	10,380.00	10,380.00		
		Artifact Display Cases	2,000.00	0.00		
	1	Quarter Master Asset Tracking Sys	10,000.00	0.00		
	16	Computer Replacements	11,600.00	15,000.00		
		Booking/DUI Processing/Detainee Processing/Interview Room Imprvts	15,471.00	15,471.00		
	8	AEDs	7,200.00	7,200.00		
	1	File Server	8,000.00	8,000.00		
PP2	5	Marked Police Vehicles	175,000.00		3	105,000.00
	3	Unmarked Police Car	69,000.00		3	70,000.00
EMS PP1	2	Mechanical Chest Compression Sys	28,000.00	28,000.00		
	1	Professional Stretcher	7,522.00	7,600.00		
	2	AEDs	1,798.00	1,800.00		
	1	Stair Pro Chair	3,315.00	3,300.00		
EMS PP2	1	Mobile Radio	1,308.00	1,300.00		
Emerg. Mgmt	1	Unmanned Aerial System	21,550.00	0.00		
PW Admin	1	Copier	9,000.00	9,000.00		
Streets & Roads	1	Tandem Dump Truck w/Sprdl/Plow	190,000.00	190,000.00		
	1	Pick Up w/Sprdl/Plow	45,000.00	45,000.00		
Snow Removal	4	Plow Mold Boards	21,000.00	21,000.00		

2017 CAPITAL/PRIORITY PKG BUDGET REQUESTS						
DEPARTMENT	QTY	PROJECT/ EQUIPMENT	PROJECTED COSTS	CAPITAL MANAGER RECOMMENDATION	OPERATING MANAGER RECOMMENDATION	OPEN SPACE MANAGER RECOMMENDATION
Vehicle Maint	1	4 WD Pick Up Fire Marshal	35,000.00	35,000.00		
	1	SUV - Construction	25,000.00		18,000.00	
	1	Animal Contrl Van	50,000.00	50,000.00		
		Mezzanine Expansion DPW	35,000.00	35,000.00		
Bldgs & Grds		Electrical Upgrade Police/Emr Mgmt	75,000.00	75,000.00		
		Senior Center HVAC Project	200,000.00	200,000.00		
		HVAC Repl Lawrvl FC & Police/Court	60,000.00	60,000.00		
		Brearley House Repairs	35,000.00	30,000.00		
		DPW Facility Lot Paving	25,000.00	25,000.00		
Park Maint	1	72" Zero Turn Mower	25,000.00			25,000.00
	1	Athletic Field Roller	10,000.00			10,000.00
		Central Park Facility Repairs	25,000.00			25,000.00
		Village Park Paths (Phase II)	60,000.00			60,000.00
		Colonial Lake Tennis Court Lights	200,000.00			200,000.00
Recreation		Village Park Dog Park Improvements	7,000.00			6,000.00
		Computer Upgrade	850.00	850.00		
Offie of Aging		Phone System	15,000.00	0.00		
		Computer Upgrade	850.00	850.00		
Construction	6	Field Held Computers	10,000.00			
Fire Inspect	1	Mobile Printer	245.00		245.00	
Slackwood FC	3	Thermal Imaging Cameras	19,970.00	13,335.00		
		Hydraulic Rescue Tools	24,110.00	24,000.00		
		Replace Engine Bay Doors	29,500.00	0.00		
		Replace Exterior Doors	4,400.00	4,400.00		
		Painting Engine Bay	15,000.00	0.00		
		Replace Engine 21	500,000.00	500,000.00		
Lawrenceville	3	Thermal Imaging Camera Replacements	21,105.00	21,000.00		
		Building HVAC Upgrade	14,220.00	14,000.00		
		Driveway/Apron Replacement	100,000.00	100,000.00		

2017 CAPITAL/PRIORITY PKG BUDGET REQUESTS						
DEPARTMENT	QTY	PROJECT/ EQUIPMENT	PROJECTED COSTS	CAPITAL MANAGER RECOMMENDATION	OPERATING MANAGER RECOMMENDATION	OPEN SPACE MANAGER RECOMMENDATION
Lawrence Rd						
Non-Assigned		Fire Apparatus	500,000.00	200,000.00		
Totals			2,814,494.00	1,806,586.00	193,245.00	326,000.00

2017 CAPITAL/PRIORITY PKG BUDGET REQUESTS						
DEPARTMENT	QTY	PROJECT/ EQUIPMENT	PROJECTED COSTS	CAPITAL MANAGER RECOMMENDATION	OPERATING MANAGER RECOMMENDATION	OPEN SPACE MANAGER RECOMMENDATION
Street Prog		Princeton Pike Mill/Overlay/Recon Lewisville to Fackler Road				
		Construction	325,000.00			
		Design & Inspection	25,000.00			
		Transportation Trust	(275,000.00)	75,000.00		
Improvement Program		Improvement Program Mill & Overlay				
		Brandon Road, Spring Beauty and Larkspur Lane	270,000.00	270,000.00		
		Chopin Lane, Merion Place				
		Penlaw Road	120,000.00	120,000.00		
		Keefe Road (Yeger To Cold Soil)	150,000.00	150,000.00		
		Ohio Avenue(Pilgram to Plum)	50,000.00	50,000.00		
		Helen Avenue	80,000.00	80,000.00		
		Johnson Road	100,000.00	100,000.00		
		Mable Avenue	75,000.00	75,000.00		
		Texas Avenue	150,000.00	150,000.00		
		Wenczel Drive	75,000.00	75,000.00		
		Eldridge Ave (Joint Repairs)	25,000.00	25,000.00		
		Design Included				
		Miscellaneous Guide Rail Replacemt	25,000.00	20,000.00		
		Concrete Program	30,000.00	30,000.00		
		Striping	20,000.00	20,000.00		
		Brunswick Pike Streetscape Design	40,000.00	0.00		
		Five Mile Run Stream Cleaning	50,000.00	45,000.00		
		Total Road Program	1,335,000.00	1,285,000.00		
		Section 20 Roads	93,450.00	57,000.00		

2017 CAPITAL/PRIORITY PKG BUDGET REQUESTS						
DEPARTMENT	QTY	PROJECT EQUIPMENT	PROJECTED COSTS	CAPITAL MANAGER RECOMMENDATION	OPERATING MANAGER RECOMMENDATION	OPEN SPACE MANAGER RECOMMENDATION
		Total Non Road Program	2,814,494.00	1,806,586.00		
		Section 20 non-road	197,014.58	26,414.00		
		Grand Total New Authorizations	4,439,958.58	3,175,000.00	193,245.00	326,000.00
		Less - Amount of Debt Principal Retiring		2,435,000.00		